Johnson & Wales University

Consolidated Financial Report June 30, 2022



RSM US LLP

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THE POWER OF BEING UNDERSTOOD AUDIT | TAX | CONSULTING

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In performing an audit in accordance with GAAS, we:

Exercise professional judgment and maintain professional skepticism throughout the audit.

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal controlr = $\frac{3}{4}i$

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| | 8688 | | | 2021 | | | |
|------------------------------------------------------------------------|------|----------|----|---------|--|--|--|
| fl*`` <i>[</i> ‴ | | | | | | | |
| Cash and cash equivalents | ? | =>7589 | \$ | 19,555 | | | |
| Short-term investments | • | 87@A@ | Ψ | 2,517 | | | |
| Student accounts receivable, net | | 967B6A | | 10,401 | | | |
| Inventories, deferred charges and prepaid expenses | | >769@ | | 8,498 | | | |
| Contributions receivable, net | | 8796C | | 2,597 | | | |
| Student loans, notes and other receivables, net | | 967955 | | 8,255 | | | |
| Asset held for sale | | 5@75=5 | | 1,513 | | | |
| Investments | | 5897CAC | | 329,170 | | | |
| Right of use asset | | =76C@ | | 5,155 | | | |
| Property and equipment, net | | 5B@768= | | 418,533 | | | |
| Assets of discontinued operations | | D 020100 | | 45,336 | | | |
| | | 5 | | 10,000 | | | |
| ; | ? | >9875BA | \$ | 851,530 | | | |
| Eł#%łłł֏լ ̆ # ຶ / F | | | | | | | |
| Accounts payable and accrued expenses | ? | 8>7>6C | \$ | 29,447 | | | |
| Deferred revenue and student deposits | | 8=75BA | | 14,731 | | | |
| Retirement plan and annuity obligations | | 97C>C | | 2,249 | | | |
| Refundable U.S. Government grants | | 976@> | | 1,779 | | | |
| Right of use liability | | =7B>5 | | 5,844 | | | |
| Bonds and notes payable and line of credit | | AA78>= | | 62,233 | | | |
| Liabilities of discontinued operations | | D | | 652 | | | |
| ; ້7#\$ ##%}#? ັ | | 99B786> | | 116,935 | | | |
| Commitments and contingencies | | | | | | | |
| Net assets: | | | | | | | |
| Without donor restrictions: | | | | | | | |
| Available for operations and designated for long-term investment | | 8C>76@A | | 275,182 | | | |
| Net investment in property and equipment | | 5=>7=C@ | | 402,285 | | | |
| Loan program | | A78B> | | 8,623 | | | |
| ; ` <i>´</i> #\ Gł″* `Ł″ ∕ ` ° `Ž Ž ູ ˘Źł , 'n` ° č | | BA97>=6 | | 686,090 | | | |
| With donor restrictions | | ==759@ | | 48,505 | | | |
| ; ` <i>´</i> #4 ° (<i>´´</i> # [*] [*] (<i>´</i> ´ | | BCB79A@ | | 734,595 | | | |
| ; | ? | >9875BA | \$ | 851,530 | | | |

See notes to consolidated financial statements.

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|--------------------------------------------------------------------|---|------------------------------------------|---|----------------------------------------|---|----------------|----|---------------------------------|----|-----------------------------|---------------|---|---|-----|---|
| Operating revenue, gains and other support: | | | | | | | | | | | | | | | |
| Tuition and fees, net of financial aid and scholarships (\$109,785 | | | | | | | | | | | | | | | |
| and \$112,912 at June 30, 2022 and 2021, respectively) | ? | 98>7C6= | ? | D | ? | 98>7C6= | \$ | 137,234 | \$ | - | \$ 137,234 | | | | |
| Residence and dining | | ==7AA> | | D | | ==7AA> | | 32,794 | | - | 32,794 | | | | |
| Hotels | | B76>5 | | D | | B76>5 | | 3,148 | | - | 3,148 | | | | |
| Contributions, grants and federal aid to students | | =57@@B | | D | | =57@@B | | 30,046 | | - | 30,046 | | | | |
| Investment return appropriated for operations | | 98786@ | | D | | 98786 @ | | 12,590 | | - | 12,590 | | | | |
| Other student generated | | 97=8B | | D | | 97=8B Ł | Ł | ! | | 1111 | u % | 5 | u | u I | u |

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Cash flows from operating activities: Continuing operations: 8688

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| | | 2021 | |
|-------------------------------------------|---|------------|---------|
| Cash flows from investing activities: | | | |
| Purchase of property, plant and equipment | ? | :>7C8>< \$ | (3,262) |

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+#łŽ 2#łŁ) # ŁŽ) " The University reports certain types of financial instruments at fair value depending on the underlying accounting policy for the particular instrument. Recurring fair value measurements include the University's investment accounts. Nonrecurring measurements include contributions receivable and annuity obligations. Fair value standards require an entity to maximize the use of observable inputs (such as quoted prices in active markets) and minimize the use of unobservable inputs (such as appraisals or valuation techniques) to determine fair value. In addition, the University reports certain investments using net asset value (NAV) per share as determined by investment managers under the so called, practical expedient. The practical expedient allows NAV per share to represent fair value for reporting purposes when the criteria for using this method are met. Fair value standards also require the University to classify recurring fair values of financial instruments into a three-level hierarchy based on the priority of inputs to the valuation technique or in accordance with NAV practical expedient rules.

Instruments measured and reported at fair value on a recurring basis are classified and disclosed in one of the following categories:

- **E** 2 4 9N Quoted prices are available in active markets for identical instruments as of the reporting date. Instruments which are generally included in this category include listed equity and debt securities publicly traded on a stock exchange.
- E_2_& 8N Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies.
- E_2_& 5N Pricing inputs are unobservable for the instrument and include situations where there is little, if any, market activity for the instrument. The inputs into the determination of fair value require significant managem

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Cash equivalents, except those that are managed by external investment managers as part of their long-term strategies, are carried at cost, which approximates fair value.

During the years ended June 30, 2022 and 2021, there were no changes to the University's valuation techniques that had, or are expected to have, a material impact on its consolidated financial position or consolidated statements of activities.

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The University maintains its cash balances at several financial institutions which, at times, may exceed federally insured limits. The University monitors its exposure associated with cash and cash equivalents and has not experienced any losses in such accounts.

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| | 2 | 2022 | 2021 |
|---------------------------------------------------------------------------------------------------|----|-----------|-----------------|
| Horse and equipment for equine program Classroom supplies, including food for culinary program | \$ | 29 246 | \$ 32 200 |
| Classicon supplies, moldang tood for callinary program | \$ | 275 | \$ 232 |

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 The composition of tuition and fees based on degree programs for the years ended June 30

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As of June 30, financial assets and liquidity resources available within one year for general expenditure, such as operating expenses, scheduled principal payments on debt and capitalized construction costs not financed with debt, were as follows:

| | | 2022 | 2021 |
|-----------------------------------------------------------------------|----|------------|--------------|
| Financial assets at year-end: | | | |
| Cash and cash equivalents | \$ | 48,321 | \$ 19,555 |
| Short-term investments | | 2,757 | 2,517 |
| Student accounts receivable | | 10,605 | 10,401 |
| Contributions receivable, net | | 2,109 | 2,597 |
| Student loans, notes and other receivables, net | | 10,133 | 8,255 |
| Investments | | 321,959 | 329,170 |
| | | 395,884 | 372,495 |
| Less amounts not available to be used within one year: | | | |
| Net asset with donor restrictions | | (44,215) | (48,132) |
| Net assets with time restrictions | | (1,847) | (24) |
| Net assets with contractual restrictions | | (15,751) | (8,137) |
| Board-designated for endowment | | (275,321) | (276,506) |
| | | (337,134) | (332,799) |
| Add amounts available to be used within one year: | | | |
| Net assets with donor restrictions to be met within one year | | 1,750 | 2,050 |
| Investment return to be appropriated for operations | | 13,368 | 12,207 |
| | | 15,118 | 14,257 |
| Financial assets available to meet general | | , | ,— |
| expenditure within one year | \$ | 73,868 | \$ 53,953 |
| As part of its liquidity management, the University evaluates, on ant | R | ithin on z | |

As part of its liquidity management, the University evaluates, on ant R ithin on,z

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+#łŽ 2#łŁ (``\$ \$ł° #°, ł#ł ł° ´ŹŁ) (° ĨN The following table presents financial instruments at June 30, for which the University measures fair value on a recurring basis, by level, within the fair value hierarchy:

| | Level 1 | Le | evel 2 | Le | evel 3 | Me | estments asured at NAV (a) | Total |
|-----------------------------------|--------------|----|--------|----|--------|----|----------------------------------|--------------|
| Investments: | | | | | | | | |
| U.S. equities | \$ 27,012 | \$ | - | \$ | - | \$ | - | \$ 27,012 |
| Global equities | 43,617 | | - | | - | | - | 43,617 |
| Fixed income | 17,250 | | - | | - | | - | 17,250 |
| Marketable alternative assets | - | | - | | - | | 197,066 | 197,066 |
| Nonmarketable alternative assets: | | | | | | | | |
| Restructuring funds | - | | - | | - | | 16,913 | 16,913 |
| Private equity funds | - | | - | | - | 4r | 4,268 | 4,268 |
| Nonmarketable inflation hedging | - | | - | | - | | 2,660 | 2,660 |
| Cash and cash equivalents | 11,365 | | - | | 6 | | - | |

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During the years ended June 30, 2022 and 2021, there were no purchases, issuances or settlements of Level 3 investments. For the years ended June 30, 2022 and 2021, there were no transfers in or out of Level 3.

The University invests in certain investments that calculate NAV per share and these investments are reported at fair value based on the NAV per share as reported by the investment manager. A summary of the significant categories of such investments and their attributes is as follows:

| | | | | 2022 | | |
|----------------------------------|--------------------|---------------|-----|----------------------|-----------------------------------------------------------------------|--------------------------------|
| | | | | | Redemption | |
| | | | | | Frequency | Redemption |
| | Number of | Fair | U | nfunded | (If Currently | Notice |
| | Funds | Value | Con | nmitments | Eligible) | Period |
| | | | | | Semimonthly/ | |
| | | | | | Quarterly/ | |
| Marketable alternative assets | 4 | \$ 197,066 | \$ | - | Annually | 5-90 days |
| Nonmarketable alternative assets | 12 | 21,181 | | 1,808 | N/A | N/A |
| Nonmarketable inflation hedging | 4 | 2,660 | | 188 | N/A | N/A |
| | 20 | \$ 220,907 | \$ | 1,996 | | |
| | | | | | | |
| | Number of Funds | Fair Value | - | nfunded nmitments | Redemption Frequency (If Currently Eligible) Semimonthly/ | Redemption Notice Period |

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The University's investment in the Agility Fund totaled \$194,169 and \$210,869, and is broken into the following categories at June 30:

| | 2022 | 2021 |
|---------------------|---------------|---------------|
| Global equities | \$ 62,802 | \$ 82,305 |
| Global fixed income | 548 | 11,715 |
| Absolute return | 69,712 | 61,691 |
| Real assets | 24,731 | 17,797 |
| Private capital | 36,278 | 37,289 |
| Cash | 98 | 72 |
| | \$ 194,169 | \$ 210,869 |

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J & ´, `´Žt%L´ł``Ž, 'łŽ,) `´´#2t° (` fi&# `N The University has a qualified 401(k) retirement savings plan for its employees. The University contributes 6% of eligible compensation of each eligible employee, as well as matching 100% of employee contributions up to 4% of eligible compensation, subject to limits. The plan document was amended on June 18, 2020, effective August 1, 2020, to remove the 6% contribution through December 31, 2021, and allow the reduction or discontinuance of the matching contribution effective January 1, 2021 at the discretion of the Board . * * ` ` ` / 0 #& ` 1 ° ł2 Ľ Ž ł ⁄ 3

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Maturities of notes and bonds payable, net of discounts and premiums, for the fiscal years after June 30, 2022, are as follows:

| Years ending June 30: | |
|-----------------------|--------------|
| 2023 | \$ 3,981 |
| 2024 | 5,949 |
| 2025 | 5,982 |
| 2026 | 6,061 |
| 2027 | 6,131 |
| Thereafter | 27,180 |
| | \$ 55,284 |

On July 18, 2013, the University issued \$40 million in North Carolina Capital Facilities Finance Agency (NCCFFA) Revenue Refunding bonds to refinance the NCCFFA series 2003A bonds of \$42.5 million. In May 2022, the University defeased the outstanding balance totaling \$26,065 of the 2013 NCCFFA revenue bonds through funding a defeasance escrow using the proceeds from the issuance of new taxable bonds and operating funds. The new taxable bonds are a private placement with Truist Bank using a Cinderella structure, which will convert the taxable debt to tax-exempt when the bonds are eligible to be called, at January 1, 2023. At that time, the interest rate will drop to 2.7%. At the closing date of May 12, 2022, the 2013 NCCFFA series was considered legally defeased

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RIHEBC Revenue Bonds are secured by tuition and other revenues.

The University has one line of credit totaling \$26 million. The line of credit is a demand note with an expiration date of December 31, 2022. The line of credit is uncollateralized. Management expects to renew the line in the ordinary course of business. At June 30, 2022 and 2021, there were no amounts outstanding on the line of credit. Interest rate on the line of credit was 2.66% and 1.59% at June 30, 2022 and 2021, respectively.

The bond agreements and line of credit agreements contain covenants regarding certain operating activities and financial statement amounts and bond agency ratings of the University, the most restrictive of which require that the University maintain a certain debt service coverage ratio, days cash on hand and certain long-term debt ratings by Standard & Poor's Ratings Service and Moody's Investors Service, Inc.

Interest costs for the years ended June 30, 2022 and 2021, were \$1,962 and \$5,160, respectively.

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Net assets with donor restrictions consist of the following %

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The University leases office, classroom, dormitory facilities and equipment under noncancelable leases expiring at various dates through 2026. During fiscal year 2021, the University entered into a finance lease obligation for computer equipment that expires in 2026. During fiscal year 2022, the University entered into an operating lease obligation for office space that expires in 2026. Amortization and interest for 2022 was \$

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The University has a conflict of interest policy which requires that each trustee, officer and senior executive shall disclose to the Board at least once each year all the material facts concerning his or her relationship with or interest in any person, firm, corporation or other entity with whom the University has, or proposes to enter into, any contract or other transaction which may, directly or indirectly, result in financial gain or other advantage to such trustee, officer or senior executive by reason of such relationship or interest.

In the ordinary course of business, the University purchased supplies and services, which included health insurance administration, internet and phone services and gas and electricity from entities whose officers, partners and/or stockholders are trustees, officers or senior executives of the University. Total amounts paid for these supplies and services during the years ending June 30, 2022 and 2021, were \$25,817 and \$17,218, respectively. When such a relationship exists, trustees, officers and senior executives are responsible to make decisions without favor or preference to third parties, but solely on the basis that the decision is in the best interest of the University.

One trustee is affiliated with a financial institution which holds outstanding bonds of the University of \$24,900 and which the University has a cash balance of \$10,006 at the institution on June 30, 2022.

As of June 30, 2022 and 2021, contributions receivable from trustees totaled \$93 and \$389, respectively.

The following reflects the classification of the University's expenses, by both the underlying nature of the expense and function, for the years ended June 30, 2022 and 2021

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| | | A | cademic | : | Student | A | uxiliary | In | stitutional | | Public | | |
|-----|------------|--------------------------------|-----------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Ins | tructional | : | Support | 5 | Services | En | terprises | : | Support | : | Service | | Total |
| \$ | 49,636 | \$ | 8,712 | \$ | 24,372 | \$ | 6,126 | \$ | 14,271 | \$ | 4 | \$ | 103,121 |
| | 9,827 | | 1,097 | | 6,836 | | 1,664 | | 2,944 | | 1 | | 22,369 |
| | 1,650 | | 149 | | 827 | | 165 | | 613 | | - | | 3,404 |
| | 1,293 | | - | | - | | 1,473 | | - | | - | | 2,766 |
| | 626 | | 100 | | 1,200 | | 1,501 | | 2,682 | | 1 | | 6,110 |
| | 6,215 | | 1,041 | | | | | | | | | | |
| | Ins \$ | 9,827 1,650 1,293 626 | Instructional \$ 49,636 \$ 9,827 1,650 1,293 626 | \$ 49,636 \$ 8,712 9,827 1,097 1,650 149 1,293 - 626 100 | Instructional Support S \$ 49,636 \$ 8,712 \$ 9,827 1,097 1,650 149 1,293 - 626 100 | Instructional Support Services \$ 49,636 \$ 8,712 \$ 24,372 9,827 1,097 6,836 1,650 149 827 1,293 - - 626 100 1,200 | Instructional Support Services En \$ 49,636 \$ 8,712 \$ 24,372 \$ 9,827 1,097 6,836 \$ 1,650 149 827 \$ 1,293 - - - 626 100 1,200 \$ | Instructional Support Services Enterprises \$ 49,636 \$ 8,712 \$ 24,372 \$ 6,126 9,827 1,097 6,836 1,664 1,650 149 827 165 1,293 - - 1,473 626 100 1,200 1,501 | Instructional Support Services Enterprises Services Enterprises Services Enterprises Services Enterprises Services Enterprises Services Services Enterprises Services Services Services Services Enterprises Services Services | Instructional Support Services Enterprises Support \$ 49,636 \$ 8,712 \$ 24,372 \$ 6,126 \$ 14,271 9,827 1,097 6,836 1,664 2,944 1,650 149 827 165 613 1,293 - - 1,473 - 626 100 1,200 1,501 2,682 | Instructional Support Services Enterprises Support Support <thsupport< th=""> Support Support</thsupport<> | Instructional Support Services Enterprises Support Service \$ 49,636 \$ 8,712 \$ 24,372 \$ 6,126 \$ 14,271 \$ 4 9,827 1,097 6,836 1,664 2,944 1 1,650 149 827 165 613 - 1,293 - - 1,473 - - 626 100 1,200 1,501 2,682 1 | Instructional Support Services Enterprises Support Service \$ 49,636 \$ 8,712 \$ 24,372 \$ 6,126 \$ 14,271 \$ 4 \$ 9,827 9,827 1,097 6,836 1,664 2,944 1 1,650 149 827 165 613 - 1,293 - - 1,473 - - 626 100 1,200 1,501 2,682 1 |

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Major classes of revenues and expenses of discontinued operations are listed below:

| North Miami Campus Operating revenues: | 2021 |
|--------------------------------------------------------------------------------------------|----------------------|
| Tuition and fees, net of financial aid and scholarships (\$10,097) Residence and dining | \$ 9,624 2,301 |
| Other | 790 |
| Total operating revenues | 12,715 |
| Operating expenses: | |
| Instructional | 8,333 |
| Academic support | 1,492 |
| Student services | 4,921 |
| Auxiliary enterprises | 3,509 |
| Institutional support | 4,471 |
| Total operating expenses | 22,726 |

Nonoperating activities:

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Denver Campus Operating revenues:

Tuition and fees, net of financial aid and scholarships (\$6,146)

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The University evaluated all events and transactions through October 31, 2022, the date on which the consolidated financial statements were issued. There were no material subsequent events requiring accounting recognition or disclosure in the accompanying consolidated financial statements.

On July 28, 2022, one of the Providence properties classified as held for sale as of June 30, 2022, was sold for \$13,550.

On August 25, 2022, one of the Charlotte properties classified as held for sale as of Junes f